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Director of Human Resources

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#### MISSION STATEMENT

The Mission of the Westport Public Schools is to prepare all students to reach their full potential as life-long learners and socially responsible contributors to our global community. We achieve this by fostering critical and creative thinking and collaborative problem solving through a robust curriculum delivered by engaging and dedicated educators. We are committed to maintaining an environment that supports inquiry and academic excellence, emotional and physical well-being, appreciation of the arts and diverse cultures, integrity and ethical behavior.



### **WESTPORT PUBLIC SCHOOLS**

**Thomas Scarice** 

Superintendent of Schools

WESTPORT, CONNECTICUT 06880 TELEPHONE: (203) 341-1010

FAX: (203) 341-1029

December 28, 2020

Dear Members of the Board of Education:

The enclosed proposed Fiscal Year 2021-2022 Superintendent's Budget of \$128,013,115, is an increase of 4.98%, or \$6,076,627 over the current budget.

The attached budget details the personnel, equipment, and supplies associated with the fiscal challenges of returning to educating our students in a post-COVID world. A great deal of change and upheaval has been experienced as a result of the pandemic. In addition, an unexpected influx of new students has presented new challenges to the system. Finally, the district strategic plan timeline has concluded and a new plan is intended to be developed this summer.

The operating budget does not include the capital costs associated with the Master Plan Facility Study (Antinozzi Report), as the BOE will be addressing the capital budget at an upcoming meeting.

Although much work has been devoted to this preliminary budget formulation, it is clear that a great deal of work must still be done in order to finalize a 2021-2022 budget that preserves the lighthouse district distinction that characterizes the Westport Public Schools. The administrative team looks forward to supporting the Board in their deliberations towards the adoption of the 2021-2022 operating budget. I look forward to continuing the discussion with BOE members, which will commence at the all-day BOE Budget Workshop on Friday, January 8th.

Sincerely,

Thomas Scarice Superintendent of Schools



## WESTPORT PUBLIC SCHOOLS SUPERINTENDENT'S FY 2021-2022 PROPOSED BUDGET

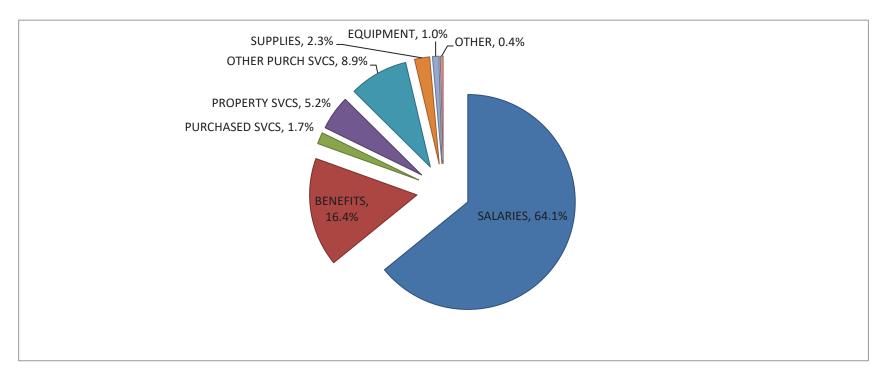
### Line Item Budget

			1-22	FY 20										
% CHG	DIFF	21-2022	CHANGE						2021	2020-2	2020-2021	2019-2020	2018-2019	2017-2018
21-22 TO	ADOPTED	OPOSED	то		ENROLL-	NT	(		cted	Proje	BUDGET	Year-End	Year-End	Year-End
20-21 BUD	20-21 BUD	UDGET	PROGRAM		MENT	CES		DESCRIPTIONS	e (1Q)	Expense		Expense	Expense	Expense
8,009 3.71%	2,938,009	82,101,203	135,453	8	94,258	871,493		100 TOTAL SALARIES	674,745	78,	79,163,194	76,658,890	76,386,228	74,839,033
	4 254 420	20.050.000	20.000	_	20.000	200 000		200 TOTAL DENIETIES	007.504	40	40.505.400	40 522 405	40 507 504	47 220 020
4,420 6.42%	1,264,420	20,950,900	30,000	U	30,000	890,900		200 TOTAL BENEFITS	987,581	19,	19,686,480	18,533,485	18,507,501	17,229,838
1,759 12.80%	251,759	2,218,029	65,750	t	-	152,279		300 TOTAL PURCHASED SVCS	951,270	1,	1,966,270	1,921,190	2,134,035	1,985,555
				_				-						
4,258) -1.40%	(94,258)	6,634,957	 -	4	-	634,957		400 TOTAL PROPERTY SVCS	737,187	6,	6,729,215	5,771,592	5,574,675	6,076,919
9,258 7.36%	779,258	11,373,229	_	+		373,229		500 TOTAL OTHER PURCH SVCS	064 011	11	10,593,970	9,349,282	9,642,231	9,486,559
7.307	773,230	11,373,223		+		373,223		SOUTOTAL OTHER FORCITS VCS	004,011	11,	10,333,370	3,343,282	3,042,231	3,400,333
6,658 10.07%	266,658	2,913,910	-	1	-	913,910		600 TOTAL SUPPLIES, ETC.	673,422	2,	2,647,252	2,517,052	2,418,264	2,698,290
1,732 113.15%	661,732	1,246,585	-		-	246,585		700 TOTAL EQUIPMENT	780,074		584,853	1,183,412	923,902	1,161,612
9,048 1.60%	9,048	574,302	_	+		574.302		800 TOTAL OTHER	565.254		565,254	507,933	516,764	498.338
,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	,								,		,			,
,627 4.98%	\$ 6,076,627	128,013,115	\$ 231,203	8 \$	124,258	57,655	\$	TOTAL	433,551	\$ 122,	121,936,488	\$ 116,442,836 \$	116,103,600	\$ 113,976,138
		6,076,627	\$ 231,203	8 \$	124,258	21,167	\$	DOLLAR DIFFERENCE						
	5	4.98%	0.19%	%	0.10%	4.69%		PERCENT CHANGE						



### **COST COMPOSITION**

	 FY2021-22		 FY2020-22	<u> </u>
SALARIES	\$ 82,101,203	64.1%	\$ 79,163,194	64.9%
BENEFITS	\$ 20,950,900	16.4%	\$ 19,686,480	16.1%
PURCHASED SVCS	\$ 2,218,029	1.7%	\$ 1,966,270	1.6%
PROPERTY SVCS	\$ 6,634,957	5.2%	\$ 6,729,215	5.5%
OTHER PURCH SVCS	\$ 11,373,229	8.9%	\$ 10,593,970	8.7%
SUPPLIES	\$ 2,913,910	2.3%	\$ 2,647,252	2.2%
EQUIPMENT	\$ 1,246,585	1.0%	\$ 584,853	0.5%
OTHER	\$ 574,302	0.4%	\$ 565,254	0.5%
	\$ 128,013,115	100.0%	\$ 121,936,488	100.0%



## WESTPORT PUBLIC SCHOOLS ESTIMATE REVENUES FOR 2021-2022

	2016-20	17	2017-2018		2018-2019		2019-2020		2020-2021	:	2021-2022	2	2021-2022
	Revenue		Revenue		Revenue		Revenue		Revenue		Revenue		Increase/
Description	Actual		Actual	Actual		Actual		Estimate		Estimate		(	Decrease)
STATE REVENUE Educational Cost Sharing Grant	454, \$ 454,	422 422	380,517 \$ 380,517	\$	493,831 493,831	\$	526,903 526,903	\$	507,728 507,728	I —	507,728 507,728	\$	<u>-</u>
TUITION REVENUES Stepping Stones Pre-School Tuition Out-of-District	136,	878 666 544	145,499 157,337 \$ 302,836	\$	140,713 138,962 279,675	\$	101,734 216,755 318,489	\$	283,352 133,350 416,702	\$	225,854 133,350 359,204	\$	(57,498) - (57,498)
MISCELLANEOUS REVENUES Staples Trust Fund School Construction Grants Rentals & Reimbursements Miscellaneous Revenues	24, 251, 140, 416,	592 -	23,664 601,500 139,207 - 764,370		25,844 - 131,502 - 157,346		- 100,352 - 100,352		20,000 - 137,000 - 157,000		20,000 - 137,000 - 157,000		- - - -
	\$ 1,165,	642	\$ 1,447,724	\$	930,852	\$	945,744	\$	1,081,430	\$	1,023,932	\$	(57,498)

# SUPERINTENDENT'S FY 2021-2022 PROPOSED BUDGET Education Cost Analysis

		ACT	UA	L				BUDGET		PROPOSED
	2016-2017	2017-2018	2018-2019			2019-2020	2020-2021			2021-2022
OPERATING EXPENSES	\$ 111,890,812	\$ 113,976,138	\$	116,103,600	\$	116,442,836	\$	121,936,488	\$	128,013,115
INCREASE \$	\$ 2,153,013	\$ 2,085,326	\$	2,127,462	\$	339,236	\$	5,493,652	\$	6,076,627
INCREASE %	1.96%	1.86%		1.87%		0.29%		4.72%		4.98%
OCTOBER 1 ENROLLMENT	5,634	5,628		5,541		5,358		5,366		5,300
INCREASE/(DECREASE)	(89)	(6)		(87)		(183)		8		(66)
INCREASE/(DECREASE) %	-1.56%	-0.11%		-1.55%		-3.30%		0.15%		-1.23%
COST PER STUDENT	\$ 19,860	\$ 20,252	\$	20,954	\$	21,733	\$	22,724	\$	24,153
PERCENT CHANGE	3.57%	1.97%		3.47%		3.72%		4.56%		6.29%

## WESTPORT PUBLIC SCHOOLS Actual Enrollment - October 1, 2020

						GR/	ADE							BUIL	DING
		MAX 22			MAX 25									TO	ΓAL
PRE K	K	1	2	3	4	5	6	7	8	9	10	11	12	K-12	PK
69	70	73	78	73	61	67								422	69
	72	67	68	69	69	73								418	
	65	73	76	74	82	80								450	
	77	82	85	110	81	114								549	
	52	65	74	74	68	77								410	
69	336	360	381	400	361	411								2,249	69
							238	264	275					777	
							138	146	147					431	
							376	410	422					1,208	
										432	443	458	471	1,804	
	69	PRE K K 69 70 72 65 77 52	PRE K         K         1           69         70         73           72         67           65         73           77         82           52         65	69     70     73     78       72     67     68       65     73     76       77     82     85       52     65     74	PRE K         K         1         2         3           69         70         73         78         73           72         67         68         69           65         73         76         74           77         82         85         110           52         65         74         74	PRE K         K         1         2         3         4           69         70         73         78         73         61           72         67         68         69         69           65         73         76         74         82           77         82         85         110         81           52         65         74         74         68	PRE K         K         1         2         3         4         5           69         70         73         78         73         61         67           72         67         68         69         69         73           65         73         76         74         82         80           77         82         85         110         81         114           52         65         74         74         68         77	PRE K         K         1         2         3         4         5         6           69         70         73         78         73         61         67           72         67         68         69         69         73           65         73         76         74         82         80           77         82         85         110         81         114           52         65         74         74         68         77           69         336         360         381         400         361         411           238         138         138	PRE K         K         1         2         3         4         5         6         7           69         70         73         78         73         61         67         67           72         67         68         69         69         73         73         74         82         80	PRE K         K         1         2         3         4         5         6         7         8           69         70         73         78         73         61         67	PRE K         K         1         2         3         4         5         6         7         8         9           69         70         73         78         73         61         67         8         9           72         67         68         69         69         73         9         70         73         10	PRE K         K         1         2         3         4         5         6         7         8         9         10           69         70         73         78         73         61         67	PRE K         K         1         2         3         4         5         6         7         8         9         10         11           69         70         73         78         73         61         67         8         9         10         11           72         67         68         69         69         73         8         70         8         10         8         10         8         10         8         10         8         11         8         11         1	PRE K         K         1         2         3         4         5         6         7         8         9         10         11         12           69         70         73         78         73         61         67         8         9         10         11         12           72         67         68         69         69         73         8         9         10         11         12           65         73         76         74         82         80         8         8         8         8         110         81         114         8         114         8         114         8         114 <t< td=""><td>PREK         K         1         2         3         4         5         6         7         8         9         10         11         12         K-12           69         70         73         78         73         61         67         8         9         10         11         12         K-12           422         67         68         69         69         73         8         9         10         11         12         K-12           65         73         76         68         69         69         73         8         9         10         418           77         82         85         110         81         114         9         9         450           8         77         82         85         110         81         114         9         9         410           9         336         360         381         400         361         411         9         9         422         9         777           10         10         10         138         146         147         143         431         143         143         143         143         14</td></t<>	PREK         K         1         2         3         4         5         6         7         8         9         10         11         12         K-12           69         70         73         78         73         61         67         8         9         10         11         12         K-12           422         67         68         69         69         73         8         9         10         11         12         K-12           65         73         76         68         69         69         73         8         9         10         418           77         82         85         110         81         114         9         9         450           8         77         82         85         110         81         114         9         9         410           9         336         360         381         400         361         411         9         9         422         9         777           10         10         10         138         146         147         143         431         143         143         143         143         14

Total K-12	5,261
Pre-K	69
Placed Out (K-12)	36_
Grand Total Students	5,366

# WESTPORT PUBLIC SCHOOLS PROJECTED for October 1, 2021 PROJECTED GRADE ENROLLMENT MODEL

						GR/	ADE							BUIL	DING
		MAX 22			MAX 25									TO	TAL
PRE K	K	1	2	3	4	5	6	7	8	9	10	11	12	K-12	PK
72	63	74	80	81	75	62								435	72
	61	80	72	71	73	69								426	
	73	68	76	79	73	81								450	
	77	88	86	90	118	82								541	
	62	54	67	75	70	67								395	
72	336	364	381	396	409	361								2,247	72
							269	237	267					773	
							144	135	148					427	
							413	372	415					1,200	
										427	428	433	455	1,743	
	72	PRE K K 72 63 61 73 77 77	72 63 74 61 80 73 68 77 88 62 54	PRE K         K         1         2           72         63         74         80           61         80         72           73         68         76           77         88         86           62         54         67	PRE K         K         1         2         3           72         63         74         80         81           61         80         72         71           73         68         76         79           77         88         86         90           62         54         67         75	PRE K         K         1         2         3         4           72         63         74         80         81         75           61         80         72         71         73           73         68         76         79         73           77         88         86         90         118           62         54         67         75         70	MAX 22         MAX 25           PRE K         K         1         2         3         4         5           72         63         74         80         81         75         62           61         80         72         71         73         69           73         68         76         79         73         81           77         88         86         90         118         82           62         54         67         75         70         67	PRE K         K         1         2         3         4         5         6           72         63         74         80         81         75         62           61         80         72         71         73         69           73         68         76         79         73         81           77         88         86         90         118         82           62         54         67         75         70         67           72         336         364         381         396         409         361           269         144	PRE K         K         1         2         3         4         5         6         7           72         63         74         80         81         75         62	MAX 22         MAX 25           PRE K         K         1         2         3         4         5         6         7         8           72         63         74         80         81         75         62	PRE K         K         1         2         3         4         5         6         7         8         9           72         63         74         80         81         75         62	PRE K         K         1         2         3         4         5         6         7         8         9         10           72         63         74         80         81         75         62	MAX 22         MAX 25           PRE K         K         1         2         3         4         5         6         7         8         9         10         11           72         63         74         80         81         75         62	MAX 22	NAX 22

5,190
72
38_
5,300

# WESTPORT PUBLIC SCHOOLS PROJECTED for October 1, 2021 PROJECTED CLASS SIZE MODEL

							GRA	DE									PROJ	ACTUAL	ACT TO
			MAX 22			MAX 25											21-22	20-21	PROJ
School	PRE K	К	1	2	3	4	5	6	7	8	3	9	10		11	12	K-12	K-1	2
Coleytown Elem	72	63	74	80	81	75	62										435	422	13
# sections		3	4	4	4	4	3										22	22	-
estimated class size		21.00	18.50	20.00	20.25	18.75	20.67										19.77	19.18	
Greens Farms Elem		61	80	72	71	73	69										426	418	8
# sections		3	4	4	3	3	3										20	22	(2)
estimated class size		20.33	20.00	18.00	23.67	24.33	23.00										21.30	19.00	
Kings Highway Elem		73	68	76	79	73	81										450	450	-
# sections		4	4	4	4	3	4										23	24	(1)
estimated class size		18.25	17.00	19.00	19.75	24.33	20.25										19.57	18.75	
Long Lots Elem		77	88	86	90	118	82										541	549	(8)
# sections		4	5	5	4	5	4										27	27	-
estimated class size		19.25	17.60	17.20	22.50	23.60	20.50										20.04	20.33	
Saugatuck Elem		62	54	67	75	70	67										395	410	(15)
# sections		3	3	4	4	3	3										20	20	-
estimated class size		20.67	18.00	16.75	18.75	23.33	22.33										19.75	20.50	
Pre-K-5 Total	72	336	364	381	396	409	361										2,247	2,249	(2)
# sections		17	20	21	19	18	17										112	115	(3)
estimated class size		19.76	18.20	18.14	20.84	22.72	21.24										20.06	19.56	
Bedford Middle								269	237	2	267						773	777	(4)
Coleytown Middle								144	135		148						427	431	(4)
6-8 Total								413	372		415						1,200	1,208	(8)
Staples High School												427	42	28	433	455	1,743		
Total K-12																	5,190		
Pre-K																	72		
Placed Out (K-12)																	38		
Grand Total Students																	5,300		
Grand Total Students																	3,300		

#### STAFFING ANALYSIS

									2021 - 2022		
		2015-2016	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021			CHANGE	2021-2022
Object		ACTUAL	ACTUAL	ACTUAL	ACTUAL	ACTUAL	CURRENT	CURRENT	ENROLL-	то	PROPOSED
Codes	Descriptions	STAFFING	STAFFING	STAFFING	STAFFING	STAFFING	STAFFING	SERVICES	MENT	PROGRAM	BUDGET
100	Administrators	31.00	32.00	31.00	30.00	29.00	30.00	30.00	0.00	0.00	30.00
101	Directors, Coordinators & Dept. Heads	11.60	11.60	11.60	14.00	14.00	13.00	13.00	0.00	0.00	13.00
102	Teachers - Regular Education	269.61	269.61	266.13	263.60	254.35	265.85	262.85	-3.00	0.00	259.85
103	Teachers - Special Areas	134.50	134.50	134.50	127.40	124.65	124.75	124.75	0.00	0.00	124.75
104	Teachers - Support	38.67	38.67	38.67	39.92	41.35	40.35	40.35	0.00	0.00	40.35
105	Teachers - Curric/Instruct Resource	2.00	2.00	2.00	1.00	1.00	0.50	0.50	0.00	0.00	0.50
107	Media Specialists/Librarians	9.00	9.00	9.00	9.00	8.00	8.00	9.00	0.00	0.00	9.00
108	Guidance Couselors	16.50	16.50	16.50	16.50	16.50	14.50	16.50	0.00	0.00	16.50
109	Teachers - Special Education	49.50	49.50	49.50	51.50	53.00	53.92	53.92	2.50	0.50	56.92
110	Psychological Services	18.80	18.80	18.80	19.00	19.80	18.80	18.80	0.20	0.00	19.00
113	Social Workers	3.10	3.10	3.10	3.10	4.10	3.10	3.10	0.00	0.00	3.10
114	Speech/Hearing Therapists	13.50	13.70	13.70	14.80	14.86	16.07	16.00	0.20	0.20	16.40
	SUBTOTAL - CERTIFIED STAFF	597.78	598.98	594.50	589.82	580.61	588.84	588.77	-0.10	0.70	589.37
120	Support Supervisors	12.00	11.00	11.00	11.00	10.00	9.00	10.00	0.00	1.00	11.00
121	Secretaries	41.50	41.50	41.50	40.63	40.63	40.63	40.63	0.00	0.00	40.63
122	Paraprofessionals	62.57	61.00	61.00	56.00	54.50	56.00	56.00	0.00	0.00	56.00
123	Spec Ed Paraprofessionals	80.78	83.28	83.28	90.41	97.41	97.35	98.35	1.00	0.00	99.35
124	Custodians	56.00	56.00	56.00	56.00	54.00	56.00	56.00	0.00	0.00	56.00
125	Maintainers	8.00	8.00	8.00	8.00	8.00	8.00	8.00	0.00	0.00	8.00
126	Nurses	13.00	13.00	13.00	12.50	12.50	12.50	12.50	0.00	0.00	12.50
127	Nurses Aides	7.80	7.80	7.80	7.80	6.80	6.80	7.80	0.00	0.00	7.80
128	Technology Assistants	9.20	9.20	9.20	9.20	9.20	9.20	9.20	0.00	0.00	9.20
129	Security Aides	8.00	9.00	9.00	9.00	10.00	9.00	9.50	0.00	0.00	9.50
131	Athletics (lifeguard/athletic trainer/offic.)	2.50	2.00	2.00	2.00	2.00	2.00	2.00	0.00	0.00	2.00
133	Other (lab asst., AV tech, etc.)	4.00	4.00	4.00	4.00	4.00	4.00	4.00	0.00	0.00	4.00
135	Occupational Therapists	5.80	6.70	6.70	7.30	7.80	8.30	8.30	0.50	0.00	8.80
136	Physical Therapists	2.00	2.00	2.00	2.00	2.00	2.00	2.00	0.20	0.00	2.20
150	Permanent Subs	19.00	15.00	23.00	25.00	25.00	18.00	18.00	0.00	0.00	18.00
	SUBTOTAL - NON CERTIFIED STAFF	332.15	329.48	337.48	340.84	343.84	338.78	342.28	1.70	1.00	344.98
		<u> l</u>					- 11		I		
	TOTAL STAFF	929.93	928.46	931.98	930.66	924.45	927.62	931.05	1.60	1.70	934.35

FY 2021 - 2022 POSITION CHANGES BY SCHOOL

		ENROLL	PROGRAM	POSITION	DESCRIPTION
TION TYPE	SCHOOL	FTE	FTE	COST	NEED FOR POSITION
IFIED STAFF					
Teacher - Reg Ed (102)					
Est. position cost: \$ 66,881	GFS	(2.00)	-	\$ (133,762)	Enrollment
	KHS	(1.00)	-	\$ (66,881)	Enrollment
		(3.00)	-	\$ (200,643)	
				\$ 22,857	
Teacher - Special Ed (109)					
Est. position cost: \$ 66,881					
	CES	0.50	-	\$ 33,441	Enrollment/Services
	LLS	1.00	-	\$ 66,881	Enrollment/Services
	SES	0.50	-	\$ 33,441	Enrollment/Services
	SHS	0.50	0.50	\$ 66,881	Enrollment/Services/Program development
		2.50	0.50	\$ 200,643	-
Teacher - Psychological Svcs (110)					
Est. position cost: \$ 85,062					
	SSP	0.20	-	\$ 17,012	Enrollment/Services
		0.20	-	\$ 17,012	-
Teacher - Speech & Hearing (114)					
Est. position cost: \$ 85,061					
	CES	0.20	-	\$ 17,012	Enrollment/Services
	GFS	0.20	-	\$ 17,012	Enrollment/Services
	CMS	(0.20)	-	\$ •	Enrollment/Services
	SHS	-	0.20	\$	Program development

FY 2021 - 2022 POSITION CHANGES BY SCHOOL

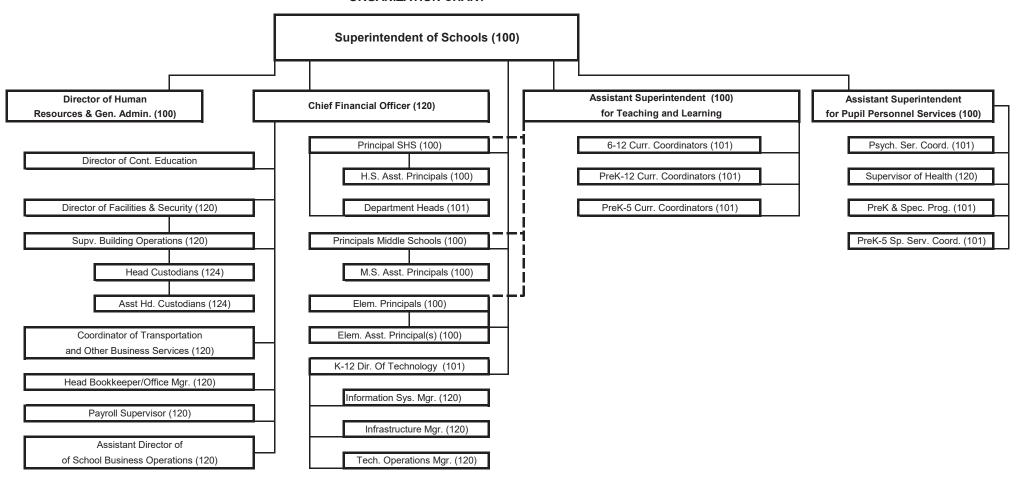
		ENROLL	PROGRAM	POSITION	DESCRIPTION
SITION TYPE	SCHOOL	FTE	FTE	COST	NEED FOR POSITION
TAL CERTIFIED STAFF		(0.10)	0.70	\$ 51,037	
	SU	MMARY BY LOCAT	ION - CERTIFIE	D STAFF	
	CES	0.70	-	50,453	
	GFS	(1.80)	-	(116,750	)
	KHS	(1.00)	-	(66,881	)
	LLS	1.00	-	66,881	
	SES	0.50	-	33,441	
	CMS	(0.20)	-	(17,012	)
	SHS	0.50	0.70	83,893	
	SSP	0.20	-	17,012	_
		(0.10)	0.70	\$ 51,037	
N CERTIFIED STAFF					
Support Supervisors (120)					
Est. position cost: \$	35,000 CO	-	1.00	\$ 85,000	Communications Specialist
		-	1.00	\$ 85,000	_
Paraprofessionals - SPED (123)					
Est. position cost: \$	30,989 BMS	1.00	-	\$ 30,989	Enrollment/Services
	LLS	2.00	-	\$ 61,978	Enrollment/Services
	SHS	(1.00)	-	\$ (30,989	) Enrollment/Services
					\
	SSP	(1.00)	-	\$ (30,989 \$ 30,989	<u>)</u> Enrollment/Services

FY 2021 - 2022 POSITION CHANGES BY SCHOOL

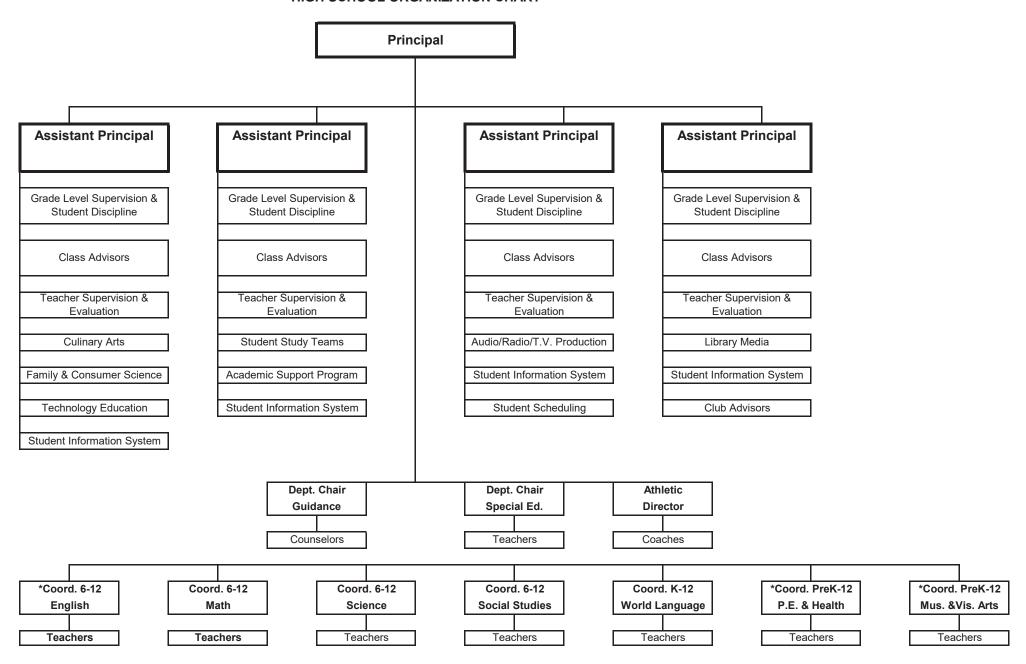
				ENROLL	PROGRAM		POSITION	DESCRIPTION
POSITION TYPE			SCHOOL	FTE	FTE		COST	NEED FOR POSITION
Occupational Therapis	sts (135	5)						
Est. position cost:	\$	85,500	DW	0.50	-		42,750	_Enrollment/Services
				0.50	-	\$	42,750	
Physical Therapists (13	36)							
Est. position cost:	\$	85,500	DW	0.20	-		17,100	Enrollment/Services
		_		0.20	-	\$	17,100	_
OTAL NON CERTIFIED STA	FF			1.70	1.00	\$	175,839	
			SUMM	ARY BY LOCATIO	N - NON CERTIF	IED :	STAFF	
			LLS	2.00	-		61,978	
			BMS	1.00	-		30,989	
			SHS	(1.00)	-		(30,989)	
			SSP	(1.00)	-		(30,989)	
			CO	-	1.00		85,000	
			DISTRICT	0.70	-		59,850	_
			=	1.70	1.00	\$	175,839	=
OTAL STAFF CHANGES				1.60	1.70	\$	226,876	
OTAL STAFF FTE				<u></u>	·		3.30	



### WESTPORT PUBLIC SCHOOLS ORGANIZATION CHART

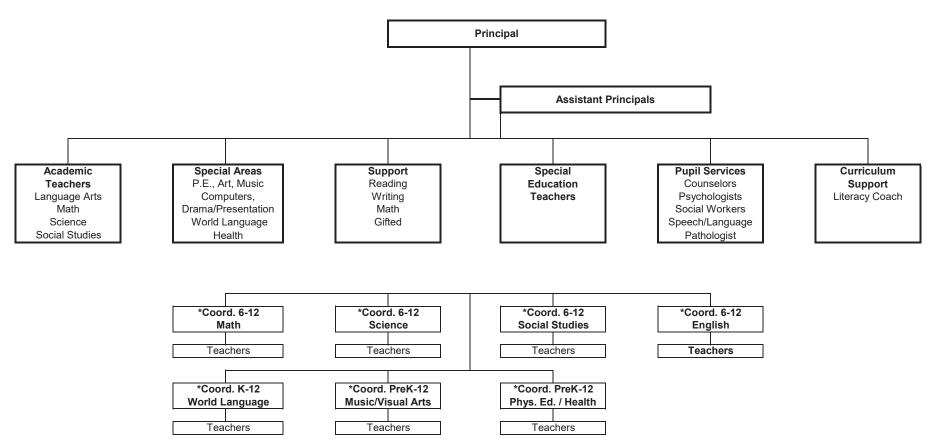


### WESTPORT PUBLIC SCHOOLS HIGH SCHOOL ORGANIZATION CHART



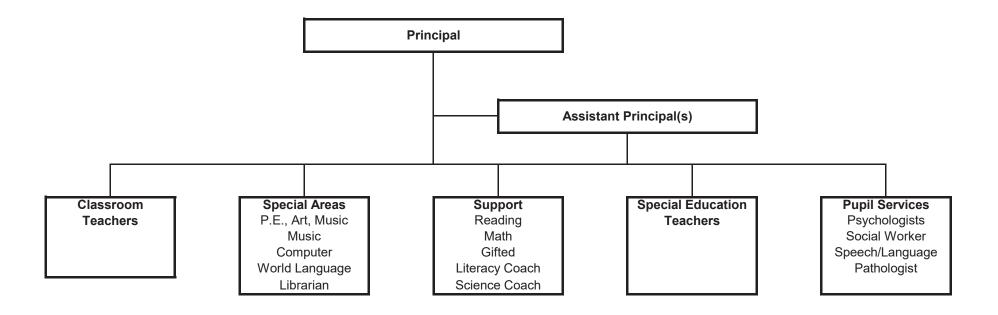
<sup>\* 6-12</sup> coordinators work collaboratively with the building and central office administrators in curriculum development/oversight and teacher supervision/evaluation.

### WESTPORT PUBLIC SCHOOLS MIDDLE SCHOOL ORGANIZATION CHART



<sup>\* 6-12</sup> coordinators work collaboratively with the building and central office administrators in curriculum development/oversight and teacher supervision/evaluation.

## WESTPORT PUBLIC SCHOOLS ELEMENTARY SCHOOL ORGANIZATION CHART



Ī	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021					CHANGE	2021-2022	Curr. 9	ivcs	Propose	d Bud.
	Year-End	Year-End	Year-End	BUDGET	Projected	Object		CURRENT	ENROLL-	то	PROPOSED	over FY21		over F	
	Expense	Expense	Expense		Expense	Code	Descriptions	SERVICES	MENT	PROGRAM	BUDGET	Bud.	Proj.	Bud.	Proj.
ı	5,317,348	5,403,166	5,323,764	5,511,769	5,470,309	100	Certified Administrators	5,598,927	-	-	5,598,927	1.6%	2.4%	1.6%	2.4%
	1,875,276	2,076,448	2,055,637	2,147,323	2,147,665	101	Directors	2,197,367	-	-	2,197,367	2.3%	2.3%	2.3%	2.3%
	22,846,979	23,188,722	23,180,329	23,549,231	23,896,441	102	Reg Ed Teachers	24,353,106	(200,643)	-	24,152,463	3.4%	1.9%	2.6%	1.1%
	11,628,676	11,778,849	11,847,837	12,290,564	12,188,253	103	Special Area Teachers	12,589,704	-	-	12,589,704	2.4%	3.3%	2.4%	3.3%
	4,293,239	4,246,724	4,444,203	4,464,618	4,419,423	104	Support Teachers	4,528,933	-	-	4,528,933	1.4%	2.5%	1.4%	2.5%
	79,535	104,021	114,424	82,358	54,191	105	Curr/Instr Resource	55,004	-	-	55,004	-33.2%	1.5%	-33.2%	1.5%
	910,798	930,297	804,517	898,143	846,541	107	Library/Media Teachers	954,265	-	-	954,265	6.2%	12.7%	6.2%	12.7%
	1,463,683	1,500,395	1,467,460	1,529,846	1,319,755	108	School Counselors	1,596,143	-	-	1,596,143	4.3%	20.9%	4.3%	20.9%
	4,554,832	4,695,295	4,732,128	5,067,980	4,961,698	109	Special Ed Teachers	5,135,298	167,203	33,441	5,335,941	1.3%	3.5%	5.3%	7.5%
	1,613,902	1,614,249	1,678,766	1,747,876	1,660,611	110	Psychologists	1,827,263	19,847	-	1,847,110	4.5%	10.0%	5.7%	11.2%
	226,362	237,067	323,943	262,166	255,798	113	Social Workers	265,551	-	-	265,551	1.3%	3.8%	1.3%	3.8%
	1,307,615	1,412,585	1,489,732	1,497,531	1,636,542	114	Speech/Hearing Therapists	1,669,100	17,012	17,012	1,703,124	11.5%	2.0%	13.7%	4.1%
	143,903	115,609	116,768	117,929	100,695	115	Staff Dev/Leadership	119,106	-	-	119,106	1.0%	18.3%	1.0%	18.3%
	661,124	686,315	671,535	748,447	748,447	116	Extra-Curricular	757,279	-	-	757,279	1.2%	1.2%	1.2%	1.2%
	612,237	629,105	624,598	651,257	651,257	118	Coaches-Intrmral/Intrschlstic	657,785	-	-	657,785	1.0%	1.0%	1.0%	1.0%
	112,507	122,098	102,768	115,000	115,000	119	Curriculum Work/Other	126,198	-	-	126,198	9.7%	9.7%	9.7%	9.7%
	\$ 57,648,016	\$ 58,740,946	\$ 58,978,409	\$ 60,682,038	\$ 60,472,627		Sub-Total Certified Salaries	\$ 62,431,029	\$ 3,419	\$ 50,453	\$ 62,484,901	2.9%	3.2%	3.0%	3.3%
	1,254,533	1,254,230	1,267,806	1,263,301	1,263,301	120	Support Supervisors	1,326,305	-	85,000	1,411,305	5.0%	5.0%	11.7%	11.7%
	2,535,495	2,514,948	2,531,919	2,677,853	2,630,598	121	Secretaries	2,673,771	-	-	2,673,771	-0.2%	1.6%	-0.2%	1.6%
	1,789,074	1,859,305	1,780,276	1,909,915	1,837,977	122	Paraprofessionals	1,942,682	-	-	1,942,682	1.7%	5.7%	1.7%	5.7%
	2,750,902	2,952,375	3,374,723	3,258,860	3,259,598	123	Sped Paraprofessionals	3,547,902	30,989	-	3,578,891	8.9%	8.8%	9.8%	9.8%
	2,687,981	2,670,997	2,523,226	2,764,828	2,676,398	124	Custodians	3,074,107	-	-	3,074,107	11.2%	14.9%	11.2%	14.9%
	594,233	615,592	607,512	633,541	633,483	125	Maintainers	646,194	-	-	646,194	2.0%	2.0%	2.0%	2.0%
	893,629	899,444	894,330	926,636	915,925	126	Nurses	952,514	-	-	952,514	2.8%	4.0%	2.8%	4.0%
	260,967	244,894	239,771	278,008	244,895	127	Nurses Aides	283,213	-	-	283,213	1.9%	15.6%	1.9%	15.6%
	566,911	565,164	603,220	617,904	616,951	128	Technology Assistants	635,068	-	-	635,068	2.8%	2.9%	2.8%	2.9%
	296,453	308,685	344,467	344,179	344,179	129	Security Aides	342,748	-	-	342,748	-0.4%	-0.4%	-0.4%	-0.4%
	246,584	267,840	201,756	260,000	170,000	130	Bus Monitors Athletics	170,000	-	-	170,000	-34.6%	0.0%	-34.6%	0.0%
	240,183	240,703	215,044	246,000	199,559	131		250,239	-	-	250,239	1.7%	25.4%	1.7%	25.4%
	145,777	138,945	135,724	149,289	136,125	133	Other Assistants	151,627	42.750	-	151,627	1.6%	11.4%	1.6%	11.4%
	612,129 180,001	679,019 182,087	739,121	769,253 186,589	800,428 189,247	135 136	Occupational Therapists Physical Therapists	824,243 195,537	42,750	-	866,993 212,637	7.1% 4.8%	3.0% 3.3%	12.7% 14.0%	8.3% 12.4%
	,	21,992	185,053		23,000	140	' '		17,100	-	, , , , , , , , , , , , , , , , , , ,				
∦	22,071 <b>\$ 15,076,923</b>	\$ 15,416,219	21,375 <b>\$ 15,665,323</b>	23,000 \$ <b>16,309,156</b>		140	Adult Ed Mandated Sub-Total Non-Certified Salaries	23,000 \$ <b>17,039,151</b>	\$ 90,839	\$ 85,000	23,000 \$ <b>17,214,990</b>	0.0% <b>4.5%</b>	0.0% <b>6.9%</b>	0.0% <b>5.6%</b>	0.0% <b>8.0%</b>
	\$ 15,076,923	3 15,416,219	\$ 15,005,323	\$ 10,309,150	\$ 15,941,005		Sub-Total Non-Certified Salaries	\$ 17,039,151	\$ 90,839	\$ 85,000	\$ 17,214,990	4.5%	6.9%	5.0%	8.0%
	266,732	292,731	267,768	327,600	416,052	150	Perm Cert Subs	425,880	_	_	425,880	30.0%	2.4%	30.0%	2.4%
	174,810	151,712	105,245	177,400	177,400	151	Daily Cert Subs	178,506	_	_	178,506	0.6%	0.6%	0.6%	0.6%
	35,945	36,150	23,050	40,000	40,000	152	Staff Training Cert Subs	40,000	_	_	40,000	0.0%	0.0%	0.0%	0.0%
	55,757	56,600	26,638	57,000	57,000	153	PPT Cert Subs	57,000	_	_	57,000	0.0%	0.0%	0.0%	0.0%
	854,334	782,155	837,185	780,000	780,000	154	Long Term Subs	856,731	_	_	856,731	9.8%	9.8%	9.8%	9.8%
	245,870	276,388	202,012	270,000	270,000	155	Non-Cert Subs	304,236	_	_	304,236	12.7%	12.7%	12.7%	12.7%
	480,645	633,328	553,260	520,000	520,000	156	Overtime	538,960	_	_	538,960	3.6%	3.6%	3.6%	3.6%
Ш	700,043	033,320	333,200	320,000	320,000	130	Overanic	550,500	·		330,300	3.070	3.070	3.070	3.070

Г	2017-2018	2018-2019	2019-2020	2020-2021	2020-2021							C	HANGE	2021-2022	Curr.	Svcs	Propose	d Bud.
	Year-End	Year-End	Year-End	BUDGET	Projected	Object			CURRENT	E	NROLL-		то	PROPOSED	over F	Y21	over I	FY21
	Expense	Expense	Expense		Expense	Code	Descriptions		SERVICES		MENT	PR	OGRAM	BUDGET	Bud.	Proj.	Bud.	Proj.
\$	2,114,093	\$ 2,229,063	\$ 2,015,158	\$ 2,172,000	\$ 2,260,452		Sub-Total Other Salaries	\$	2,401,313	\$	-	\$	-	\$ 2,401,313	10.6%	6.2%	10.6%	6.2%
L								Ļ		ļ.,								
\$	74,839,033	\$ 76,386,228	\$ 76,658,890	\$ 79,163,194	\$ 78,674,745		TOTAL SALARIES	\$	81,871,493	\$	94,258	\$	135,453	\$ 82,101,203	3.4%	4.1%	3.7%	4.4%
	14,145,247	15,415,241	15,431,120	16,406,438	16,706,438	210	Health Insurance		17,601,298		30,000		30,000	17,661,298	7.3%	5.4%	7.6%	5.7%
	336,046	341,468	357,089	351,712	351,712	211	Group Life Insurance		360,000		-		-	360,000	2.4%	2.4%	2.4%	2.4%
	45,730	44,556	35,310	43,000	43,000	212	Teacher Child Care (WEA)		43,000		-		-	43,000	0.0%	0.0%	0.0%	0.0%
	42,335	30,602	21,552	35,000	35,000	213	Health Insurance Waiver		30,000		-		-	30,000	-14.3%	-14.3%	-14.3%	-14.3%
	2,081,337	2,173,235	2,136,239	2,217,330	2,217,330	220	FICA/Medicare		2,292,402		-		-	2,292,402	3.4%	3.4%	3.4%	3.4%
	20,316	18,736	18,559	50,000	50,000	240	Course Reimbursement		27,700		-		-	27,700	-44.6%	-44.6%	-44.6%	-44.6%
	42,623	38,764	94,997	50,000	51,101	250	Unemployment Compensation		60,000		-		-	60,000	20.0%	17.4%	20.0%	17.4%
	444,343	374,654	368,687	450,000	450,000	260	Workers Compensation		400,000		-		-	400,000	-11.1%	-11.1%	-11.1%	-11.1%
	36,697	35,703	32,918	45,000	45,000	287	Uniform Allowance		38,500		-		-	38,500	-14.4%	-14.4%	-14.4%	-14.4%
	35,165	34,543	37,014	38,000	38,000	290	Other Employee Benefits	<u> </u>	38,000		-		-	38,000	0.0%	0.0%	0.0%	0.0%
\$	17,229,838	\$ 18,507,501	\$ 18,533,485	\$ 19,686,480	\$ 19,987,581		TOTAL BENEFITS	\$	20,890,900	\$	30,000	\$	30,000	\$ 20,950,900	6.1%	4.5%	6.4%	4.8%
	71,652	103,391	83,894	90,000	90,000	320	HomeBound	\$	90,000	\$	-	\$	-	\$ 90,000	0.0%	0.0%	0.0%	0.0%
	6,188	6,809	9,341	15,000	15,000	321	Gifted Activities	\$	15,000	\$	-	\$	-	\$ 15,000	0.0%	0.0%	0.0%	0.0%
	-	-	-	120,000	105,000	322	Interns	\$	120,000	\$	-	\$	65,750	\$ 185,750	0.0%	14.3%	54.8%	76.9%
	622,987	438,823	332,436	381,010	381,010	323	Instr Program Improvements	\$	406,145	\$	-	\$	-	\$ 406,145	6.6%	6.6%	6.6%	6.6%
	6,827	12,350	7,622	11,000	11,000	324	Pupil Services	\$	11,000	\$	-	\$	-	\$ 11,000	0.0%	0.0%	0.0%	0.0%
	239,971	260,020	258,180	272,000	272,000	325	PPT Consultations	\$	287,000	\$	-	\$	-	\$ 287,000	5.5%	5.5%	5.5%	5.5%
	128,481	117,292	38,707	120,000	120,000	327	Student Evaluations-Outside	\$	120,000	\$	-	\$	-	\$ 120,000	0.0%	0.0%	0.0%	0.0%
	19,176	19,345	9,625	20,000	20,000	328	Medical Advisors	\$	20,000	\$	-	\$	-	\$ 20,000	0.0%	0.0%	0.0%	0.0%
	516,831	674,702	511,118	475,260	475,260	330	Other Prof/Tech Services	\$	478,134	\$	-	\$	-	\$ 478,134	0.6%	0.6%	0.6%	0.6%
	373,441	501,302	670,267	462,000	462,000	331	Legal/Negotiations	\$	605,000	\$	-	\$	-	\$ 605,000	31.0%	31.0%	31.0%	31.0%
	-	-	-	-	-	332	Licenses & Fees	\$	-	\$	-	\$	-	\$ -	0.0%	0.0%	0.0%	0.0%
\$	1,985,555	\$ 2,134,035	\$ 1,921,190	\$ 1,966,270	\$ 1,951,270		TOTAL PURCHASED SERVICES	\$	2,152,279	\$	-	\$	65,750	\$ 2,218,029	9.5%	10.3%	12.8%	13.7%
	97,395	94,450	87,604	95,671	95,671	411	Water/Sewer	\$	97,408	\$	-	\$	-	\$ 97,408	1.8%	1.8%	1.8%	1.8%
	1,702,294	1,839,161	2,022,719	1,811,166	1,817,166	413	Electricity	\$	2,239,595	\$	-	\$	-	\$ 2,239,595	23.7%	23.2%	23.7%	23.2%
	933,868	866,075	725,514	913,152	913,152	414	Natural Gas	\$	940,547	\$	-	\$	-	\$ 940,547	3.0%	3.0%	3.0%	3.0%
	14,374	14,094	11,461	15,550	18,257	415	Heating Oil	\$	16,017	\$	-	\$	-	\$ 16,017	3.0%	-12.3%	3.0%	-12.3%
	529,616	519,970	525,178	660,560	660,560	421	Contracted Maintenance	\$	640,138	\$	-	\$	-	\$ 640,138	-3.1%	-3.1%	-3.1%	-3.1%
	799,952	825,625	691,665	472,182	472,110	431	Building Maintenance	\$	458,000	\$	-	\$	-	\$ 458,000	-3.0%	-3.0%	-3.0%	-3.0%
	260,051	226,030	226,851	282,387	278,269	432	Grounds Maintenance	\$	282,387	\$	-	\$	-	\$ 282,387	0.0%	1.5%	0.0%	1.5%
	99,235	68,637	77,148	121,830	121,830	433	Repair Equip (Instructional)	\$	153,770	\$	-	\$	-	\$ 153,770	26.2%	26.2%	26.2%	26.2%
	69,974	127,507	39,138	81,825	81,825	434	Repair Equip (Non-Instructional)	\$	67,355	\$	-	\$	-	\$ 67,355	-17.7%	-17.7%	-17.7%	-17.7%
	352,420	130,679	238,398	865,999	872,391	435	Building Projects	\$	419,439	\$	-	\$	-	\$ 419,439	-51.6%	-51.9%	-51.6%	-51.9%
	299,056	6,988	49,252	130,290	134,480	436	Grounds Projects	\$	104,000	\$	-	\$	-	\$ 104,000	-20.2%	-22.7%	-20.2%	-22.7%
	205,670	142,110	263,335	342,592	383,500	437	Restore/Prevent Maintenance	\$	364,022	\$	-	\$	-	\$ 364,022	6.3%	-5.1%	6.3%	-5.1%
	171,410	169,701	166,005	174,625	174,625	440	Equip Rentals & Copiers	\$	181,019	\$	-	\$	-	\$ 181,019	3.7%	3.7%	3.7%	3.7%
	45,684	47,283	48,938	51,386	50,651	441	Building Rental	\$	52,424	\$	-	\$	-	\$ 52,424	2.0%	3.5%	2.0%	3.5%
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2017	-2018	2018-2019	2019-2020	2020-2021	2020-2021			T			CHANGE		2021-2022	Curr.	Svcs	Propose	ed Bud.
Year	r-End	Year-End	Year-End	BUDGET	Projected	Object			CURRENT	ENROLL-	то		PROPOSED	over FY21		over	FY21
Exp	ense	Expense	Expense		Expense	Code	Descriptions		SERVICES	MENT	PROGRAM		BUDGET	Bud.	Proj.	Bud.	Proj.
	8,238	10,558	9,000	9,000	9,000	450	Gas/Travel Maintenance	Gas/Travel Maintenance \$		\$ -	\$ -	\$	9,000	0.0%	0.0%	0.0%	0.0%
	194,871	149,226	266,808	260,000	260,000	451	Custodial Supplies	\$	268,137	\$ -	\$ -	\$	268,137	3.1%	3.1%	3.1%	3.1%
	186,451	252,835	242,032	261,000	261,000	452	Maintenance Supplies	\$	261,000	\$ -	\$ -	\$	261,000	0.0%	0.0%	0.0%	0.0%
	106,362	83,746	80,548	180,000	132,700	490	School Security	\$	80,700	\$ -	\$ -	\$	80,700	-55.2%	-39.2%	-55.2%	-39.2%
\$ 6,	,076,919	\$ 5,574,675	\$ 5,771,592	\$ 6,729,215	\$ 6,737,187		TOTAL PROPERTY SERVICES	\$	6,634,957	\$ -	\$ -	\$	6,634,957	-1.4%	-1.5%	-1.4%	-1.5%
3,	,837,571	3,651,000	3,413,467	3,877,290	\$ 4,270,050	510	Transportation - Regular	\$		\$ -	\$ -	\$	4,185,763	8.0%	-2.0%	8.0%	-2.0%
	924,562	925,593	858,706	1,128,761		511	Trans-Spec Ed-Internal	\$	1,223,433	\$ -	\$ -	\$	1,223,433	8.4%	8.4%	8.4%	8.4%
	106,736	69,406	56,384	177,259	\$ 177,259	512	Trans-Spec Ed-Public	\$	237,043	\$ -	\$ -	\$	237,043	33.7%	33.7%	33.7%	33.7%
	304,891	405,562	489,144	341,017		513	Trans-Spec Ed-Private	\$	503,303	\$ -	\$ -	\$	503,303	47.6%	47.6%	47.6%	47.6%
	39,629	44,512	19,123	70,285	\$ 70,285	516	Trans-Field Trips	\$	69,935	\$ -	\$ -	\$	69,935	-0.5%	-0.5%	-0.5%	-0.5%
ll .	220,077	228,674	125,394	288,888	\$ 288,888	517	Gasoline-Buses	\$	303,333	\$ -	\$ -	\$	303,333	5.0%	5.0%	5.0%	5.0%
	162,255	171,541	177,474	, ,	\$ 167,507	520	Property Insurance	\$	175,882	\$ -	\$ -	\$	175,882	5.0%	5.0%	5.0%	5.0%
	10,405	9,889	9,313	10,492	\$ 10,492	521	Flood Insurance	\$	11,016	\$ -	\$ -	\$	11,016	5.0%	5.0%	5.0%	5.0%
ll .	338,796	333,866	347,707		\$ 346,512	523	Liability Insurance	\$	363,281	\$ -	\$ -	\$	363,281	5.0%	4.8%	5.0%	4.8%
ll .	145,483	146,121	126,000	138,304	\$ 120,752	529	Athletic Insurance	\$	132,300	\$ -	\$ -	\$	132,300	-4.3%	9.6%	-4.3%	9.6%
	367,000	412,424	306,274	395,476		530	Communication Systems	\$	609,344	\$ -	\$ -	\$	609,344	54.1%	54.1%	54.1%	54.1%
	34,118	35,581	21,585		\$ 35,500	535	Postage	\$	36,000	\$ -	\$ -	\$	36,000	1.4%	1.4%	1.4%	1.4%
	21,497	14,629	24,794	18,000	\$ 18,000	540	Advertising	\$	18,000	\$ -	\$ -	\$	18,000	0.0%	0.0%	0.0%	0.0%
	27,530	22,125	20,891	, , , , , , , , , , , , , , , , , , ,	\$ 34,100	550	Printing	\$	31,423	\$ -	\$ -	\$	31,423	-7.9%	-7.9%	-7.9%	-7.9%
2,	,218,944	2,385,787	2,159,295	2,715,709	\$ 2,715,709	560	Tuition-Public	\$	2,480,697	\$ -	\$ -	\$	2,480,697	-8.7%	-8.7%	-8.7%	-8.7%
	35,714	43,621	-	-	\$ -	563	Tuition-Court & Agency Placed	\$	-	\$ -	\$ -	\$	-	0.0%	#DIV/0!	0.0%	#DIV/0!
	633,506	675,415	1,136,743	750,000	\$ 844,304	567	Tuition-Litigation	\$	900,000	\$ -	\$ -	\$	900,000	20.0%	6.6%	20.0%	6.6%
	17,523	22,158	26,014	27,000	\$ 27,000	569	Tuition-Summer Programs	\$	27,000	\$ -	\$ -	\$	27,000	0.0%	0.0%	0.0%	0.0%
	40,323	44,328	30,974	72,400	\$ 72,400	580	Staff Travel/Mileage	\$	65,475	\$ -	\$ -	\$	65,475	-9.6%	-9.6%	-9.6%	-9.6%
\$ 9,	,486,559	\$ 9,642,231	\$ 9,349,282	\$ 10,593,970	\$ 11,064,011		TOTAL OTHER PURCH SERVICES	\$	11,373,229	\$ -	\$ -	\$	11,373,229	7.4%	2.8%	7.4%	2.8%
												١.					
ll .	908,826	863,292	823,349	869,080	861,600	611	Supplies-Instructional		905,682	-	-	\$	905,682	4.2%	5.1%	4.2%	5.1%
ll .	867,583	773,338	772,895	836,825	887,890	612	Software		969,241	-	-	\$	969,241	15.8%	9.2%	15.8%	9.2%
	155,616	135,374	171,258	151,925	127,030	613	Tech Supplies		151,925	-	-	\$	151,925	0.0%	19.6%	0.0%	19.6%
	39,616	40,669	29,089	36,800	36,800	615	Graduation Expenses		37,687	-	-	\$	37,687	2.4%	2.4%	2.4%	2.4%
II	409,360	330,517	403,108	430,115	437,595	641	Textbooks		511,777	-	-	\$	511,777	19.0%	17.0%	19.0%	17.0%
	120,037	104,791	100,703	103,456	103,456	642	Library Books & Periodicals		107,648	-	-	\$	107,648	4.1%	4.1%	4.1%	4.1%
	12,559	12,075	15,070	14,886	14,886	643	A/V Materials		16,100	-	-	\$	16,100	8.2%	8.2%	8.2%	8.2%
	165,423	139,377	152,610	185,165	185,165	690	Non Instructional Supplies		193,850	-	-	\$	193,850	4.7%	4.7%	4.7%	4.7%
	19,269	18,831	48,970	19,000	19,000	691	Health Supplies	Ļ	20,000	-	-	\$	20,000	5.3%	5.3%	5.3%	5.3%
\$ 2,	,698,290	\$ 2,418,264	\$ 2,517,052	\$ 2,647,252	\$ 2,673,422		TOTAL SUPPLIES AND MTLS.	\$	2,913,910	\$ -	\$ -	\$	2,913,910	10.1%	9.0%	10.1%	9.0%
	40.00	20.674	47.600	46.600	46.55	724			27.000				27.000	72.00/	67.667	72.261	67.62
	40,094	38,674	17,680	16,100	16,648	731	Equip-New Instructional		27,898	-	-		27,898	73.3%	67.6%	73.3%	67.6%
	123,442	45,290	5,251	10,092	10,092	732	Equip-New Non Instructional		35,553	-	-		35,553	252.3%	252.3%	252.3%	252.3%
	110,113	42,751	91,659	62,950	62,402	733	Equip-Replace Instructional	1	90,500	-	-	1	90,500	43.8%	45.0%	43.8%	45.0%
	39,015	2,184	(676)	69,500	69,500	734	Equip-Replace Non Instructional		5,926	-	-		5,926	-91.5%	-91.5%	-91.5%	-91.5%
	52,546	75,017	74,827	24,139	24,139	735	Furniture	l	60,937	-	-	1	60,937	152.4%	152.4%	152.4%	152.4%

2017-2018	2018-2019	2019-2020	2020-2021	2020-2021						CI	IANGE	2021-2022		Curr. Svcs		Propose	d Bud.		
Year-End	Year-End	Year-End	BUDGET	Projected	Object		cu	RRENT	ENROLL-	L- TO		PROPOSED		PROPOSED over FY21		over FY21			
Expense	Expense	Expense		Expense	Code	Descriptions	SE	SERVICES MENT I		MENT PR		PROGRAM		BUDGET		Bud.	Proj.	Bud.	Proj.
751,531	692,475	966,142	385,144	577,036	736	Tech Equip-Instructional		980,705	-		-		980,705	154.6%	70.0%	154.6%	70.0%		
44,871	27,510	28,529	16,928	20,258	737	Tech Equip-Non Instructional		45,066	-		-		45,066	166.2%	122.5%	166.2%	122.5%		
\$ 1,161,612	\$ 923,902	\$ 1,183,412	\$ 584,853	\$ 780,074		TOTAL EQUIPMENT	\$	1,246,585	\$ -	\$		\$	1,246,585	113.1%	59.8%	113.1%	59.8%		
88,751	86,212	85,901	114,427	114,527	810	Dues & Fees		63,700	-		-		63,700	-44.3%	-44.4%	-44.3%	-44.4%		
28,965	29,124	15,424	35,300	35,200	811	Student Act & Awards		34,273	-		-		34,273	-2.9%	-2.6%	-2.9%	-2.6%		
380,622	401,429	406,608	415,527	415,527	812	Student Athletics		476,329	-		-		476,329	14.6%	14.6%	14.6%	14.6%		
\$ 498,338	\$ 516,764	\$ 507,933	\$ 565,254	\$ 565,254		TOTAL OTHER	\$	574,302	\$ -	\$		\$	574,302	1.6%	1.6%	1.6%	1.6%		
\$ 113,976,141	\$ 116,103,600	\$ 116,442,836	\$ 121,936,488	\$ 122,433,547		GRAND TOTAL	\$ 12	7,657,655	\$ 124,258	\$	231,203	\$ 1	28,013,115	4.69%	4.27%	4.98%	4.56%		

